

# HARFORD COUNTY SHERIFF'S OFFICE OPERATIONS POLICY

### **Operational Orders & After-Action Reports**

Distribution:	All Personnel	Index:	OPS 0730
Responsible Unit:	Investigative Services Bureau	Rescinds:	OPS 0730 (dated 10/08/21)
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#### 1. Purpose

To provide deputies with guidelines to be used in the creation of Operational Orders & After-Action Reports.

#### 2. Policy

Deputies must create Operational Orders & After-Action Reports as needed for pre-planned operations, events, details, or investigations that require the use of personnel and equipment over and above the normal daily activities of any unit.

#### 3. Definitions

AFTER-ACTION REPORT (AR): prepared at the conclusion of an operation and records the results of the event for which an Operational Order was issued. It details all personnel and material resources employed or expended, relevant material from the guidelines in the policy, and an overall critique of the incident.

OPERATIONAL ORDER (Ops Order): prepared when a special event, detail, operation, or investigation requires the use of personnel and equipment over and above the normal daily activities of the unit.

#### 4. References

OPS 1503 Search and Seizure Warrants

#### 5. Procedures

- A. General Information for Operational Orders and After-Action Reports
  - An AR is completed each time an Ops Order is completed.
  - 2. The case investigator, or designee, is responsible to ensure Ops Orders and ARs are completed.
  - 3. There is no standard format utilized for Ops Orders and ARs. The unit completing them will tailor it to fit the needs of the unit and the operation being completed. The general guidelines listed in this policy will be utilized.

## OPS 0730 Operational Orders & After-Action Reports

- B. General Guidelines for Information to be Contained in an Operational Order (Not All May Apply)
  - 1. Provide the incident number.
  - 2. Identify the type of operation/event.
  - 3. Provide the date of operation, brief time of operation, and location of operation.
  - 4. Identify the personnel involved, overall commander of the operation/event, talk group for the operation, command post location, and identify any roads that need to be closed for an inner perimeter.
  - 5. Provide relevant maps or photographs.
  - 6. Provide any other agencies assisting in the operation.
  - 7. Provide any intelligence information relevant to the operation.
  - 8. Provide any equipment assigned or equipment needed for the operation.
  - 9. If the Ops Order is for a search and seizure warrant:
    - a. Identify if the warrant is for a premise, vehicle, or person;
    - b. Identify if the warrant is a no-knock or knock and announce warrant.
    - c. Date and person(s) the warrant was reviewed including the judge's name and state's attorney;
    - d. If a Risk Assessment for Critical Incidents and Warrant Services (SO-147) was completed;
    - e. The lead investigator must ensure deconfliction has been completed. Provide any deconfliction notes (e.g., Case Explorer number, fax confirmation including date and time, who the search warrant was sent to including date and time, etc.);
    - f. Provide a general case summary of the criminal investigation to include:
      - The objectives of the search warrant;
      - ii. Photographs of target(s);
      - iii. Personal demographics of target(s);
      - iv. Criminal history of target(s);
    - g. List any hazards or special circumstances to be aware of at the target location (e.g., children, elderly, handicapped individuals, animals, camera surveillance at location, etc.):
    - h. Provide any known recent call for service history at the location;

## OPS 0730 Operational Orders & After-Action Reports

- i. Provide the roles of all members in the operation and any additional duties;
- j. Discuss the staging area, travel route for the convoy, and parking location;
- k. Discuss the order of entry, locations of security, primary/secondary entry points, breaching protocols, and obstacles;
- I. Discuss how to handle any of the hazards or special circumstances listed;
- Identify a medic, staging area for the medic, and any evacuation/travel route to a hospital, medical facility or landing zone;
- n. Identify any team members with medical training or medical bags if needed;
- o. Identify actions to be taken should the primary target(s) leave the location prior to the search warrant being executed.
- C. General Guidelines for Information to be Contained in an After-Action Report (Not All May Apply)
  - 1. Completed after the operation/event to record the results.
  - 2. If the AR is for a search and seizure warrant service:
    - a. List who completed the OnCall Records Miscellaneous Service Entry and include the Miscellaneous Service Number(s) provided by the records management system (refer to OPS 1503 Search & Seizure Warrants);
    - b. Identify the supervisor that was in charge of the overall operation:
    - c. Identify who served the warrant, including if the Special Response Team (SRT) was utilized:
    - d. Explain any exigency that occurred during the service of the warrant:
    - e. Identify if forced entry was used;
    - f. Identify any property damage including the use of photographs;
    - g. Identify all occupants (including gender and age) and include photographs;
    - Identify any weapon(s) used during the service of the warrant;
    - i. Identify any use of less lethal force:
    - j. Identify any person(s) or animal(s) injured or killed during service;
    - k. Identify the number of arrests and charges;
    - Identify all property/evidence seized;

#### OPS 0730 Operational Orders & After-Action Reports

- 3. Share any appropriate information/intelligence gathered from the operation/event.
- 4. Summarize the operation/event.

#### D. Dissemination and Retainment

- ARs will be disseminated to the Division Commander for review. Division Commanders will
  notify their Bureau Chief of any information contained in the AR they deem appropriate.
- 2. ARs and Ops Orders will be maintained per the Division Commander (e.g., stored indefinitely on the unit's shared drive, etc.) and retained for a length of time they specify.

JEFFREY R. GAHLER

DATE 12/28/2021